

Scottish Border Community Planning Joint Delivery Team
(SBC Corporate Management Team and Partners)

Wednesday 23rd January, 2013, 12:30-2:30pm
Committee Room 2

Present:

SBC: Tracey Logan, Chief Executive
Andrew Lowe, Director of Social Work Services
Glenn Rodger, Director of Education and Lifelong Learning
Jenny Wilkinson, Assistant Chief Executive
David Cressey, Head of Strategic Policy
David Robertson, Chief Financial Officer

Partners: Morag Walker, Executive Officer, The Bridge
Andy Clark, Chief Inspector, Lothian and Borders Police
William Allison, Chief Fire Officer, Lothian Fire & Rescue
Margaret Ross, Chief Executive, Waverly Housing
Pete Smith, Borders College
David Rennie, Scottish Enterprise

In Attendance: SBC: Douglas Scott, Shona Smith, Sarah Glendinning
Audit Scotland: Antony Clark, Lesley McGiffen, Fiona Selkirk

Apologies: Calum Campbell, Chief Executive, NHS Borders
Helen Forsyth, Chief Executive, Berwickshire Housing Association
Nile Istephan, Chief Executive, Eildon Housing Association
Julia Mulloy, Chief Executive, SBHA
Liz McIntyre, Principal, Borders College
Eric Baijal, Joint Director of Public Health
Rob Dickson, Director of Environment & Infrastructure, SBC
Alistair McKinnon, Regional Director, Scottish Enterprise

Summary of Discussions

1. Welcome and Apologies

TL welcomed everyone to the meeting and noted the apologies (above). Introductions were done and she welcomed the team Audit Scotland back to the CPP.

2. Community Planning Audit

TL outlined the process to date and thanked Audit Scotland for coming down last week to go through the draft report and hear our concerns from the Borders CPP perspective. AC thanked Borders for participating in the early audit, which had provided valuable experience for them in conducting audits of this nature as CPPs are very complex. The meeting last week had been to consider collective agreement- facts for the most part okay but concerns about the tone of the report, balance wrong in places and there was evidence that was still to be captured. AC explained that the audit was trying to define what is getting in the way of achieving what was set out as expectations for CPPs in the 2003 guidance, as it has been 10 years. What does the Scottish Government need to change? There will be 4 reports- 3 local ones and a national one, and they will be discussed at a public meeting of the Accounts Commission on 14th Feb- CPP welcome to attend. Reports will then be published all together at the end of March. There is a sense of some real difficulties e.g. around integration agenda, and a need to join audit and

inspection up across the piece before moving forward with audits of other CPPs. AC advised that we would receive a revised draft of our report by Friday 1st Feb, and he stressed that Audit Scotland will consider anything in it that will get in the way of progress locally.

AL said that we appreciate the approach, but he also had content concerns, and some evidence had not been captured. TL added that she felt that we were not always consistently reporting, even though the work is being done, and accepted this as a weakness. AC said that sometimes the evidence is "soft" and there is a need to assess how success can be demonstrated in that context. GR expressed concerns about how much time we spend demonstrating success v time doing on the ground. For example, in relation to Health and Wellbeing, there are huge resources being used in schools such as PE, meals etc, but we haven't pulled out the list of resources. However partnership is woven through the things we do, and we don't want to spend time and money demonstrating instead of delivering. He also said that we need help in defining what "good" looks like before we can be measured against it. DC added however that despite these large challenges, we do want to be able to demonstrate that our work is making a difference.

AC said that what they want to see is alignment towards shared goals but accepted that it was complex. There is a national agenda developing around evidence and evaluation.

AL said that around the Health and Social Care Integration agenda, NHS Structures, reporting lines to ministers etc, interfere with CPP process, and we are almost at the stage of a bill going through parliament and the issues are not fully resolved. AC said that Ministers really now need to listen to the key messages that are being delivered from the CPPs.

TL thanked Antony, Lesley and Fiona for coming and they re-iterated their thanks that Borders had participated so fully in the early Audit.

ACTION

- **Revised report to be received on Friday 1st Feb from Audit Scotland and SS will distribute to partners for consideration.**

3. Minute of last meeting and matters arising

Approved as a true record of the meeting (a few spelling errors noted, to be corrected)

4. Theme updates

Economy and Infrastructure- SG spoke to the update that had been circulated. TL added that the national Broadband tender has gone out and 75% coverage is not specified which presents obvious concerns for Borders. DC will be at the COSLA meeting on Friday where this will be discussed. There is ongoing work on demand stimulation and it is important for this to be a focus for the theme. She added that the theme had also looked at the Borders response to the National Planning Framework 3 - National Project Proposals (as referenced on the update provided- now attached))



G:\Business
Improvement\Busines

Place and Communities- GR spoke to the update that was circulated.

Whole Town Plans- 3 sessions held on Eyemouth Whole town plan, including a session with partners last week, and the next stage will be community engagement. Next whole town plan will be for Kelso.

Pathfinder- There have been 2 meetings of the Pathfinder Board and the next one will take place on Friday 8th February 2013. There are still some uncertainties locally about the future

direction of Police and Fire (local structures etc). Asst Chief Constable Mike McCormick and Chief Superintendent Jeannette McDiarmid will be presenting to Scottish Borders Council on 31st Jan so the local arrangements should be clearer then. The Domestic Abuse Pathway project has been officially launched, and there have been high number of referrals to this new service.

Community resilience tested last week in snow. There has been considerable national interest. It can expand to cover other issues e.g. community safety. There is a need to involve more partners in the programme. Also there is a need for an additional staff resource to support the consolidation phase of the initiative. Mobile phone coverage is an ongoing issue.

Community engagement- Progress has been slower than hoped. The Council is looking at how to reshape what it does corporately. There is a lot of engagement going on but are we joining it up where possible? How do we make Area Forums a meaningful part of community engagement? SBC is currently working on the next Household survey and keen to ensure partner involvement.

Cultural Services- The proposal is that this is taken out of this theme as it is essentially a Council project, but with the assurance that SBC comes back to partners with any consultations on the options and when their input would be valuable- **all agreed**

Early Intervention and prevention- AL said that the last meeting had been cancelled due to snow. The focus at the moment is on outcome indicators that can be used within the SOA. The theme is well placed to take advantage of the Early Years Change Fund once funding clarified.

In response to the Audit, there followed a discussion on the alignment of resources and how best to go about evidencing this. TL was keen not to get into too much time consuming detail but to keep the approach broad, and ensure that it is not just about budgets but also about people, assets etc. It might be good to divide into *direct* resources and *aligned* resources. Need to make decision to only count once (danger when aligning resources against more than one outcome e.g. school meals- health outcomes, poverty outcome etc) and create our own model for this purpose as there is no "right or wrong" way of doing things. DC said that the important thing is to hold ourselves to account and assess whether or not we have achieved what we want to achieve and ensured value for money. This will be possible via a more robust performance management regime, something that the audit had flagged up as a weakness.

SG said that the Borders Learning and Skills Partnership had suggested that a resource exercise was conducted around Youth Employment, as a Skills Pipeline had been drafted, which could be used to define the resources that are aligned to improving outcomes for young people with regards to employability.

ACTION

- **DC to feedback to Economy and Infrastructure group on Broadband project, after COSLA meeting**
- **DS to take Cultural Service out of the Place and Communities Programme**
- **SG to work with Borders Learning and Skills Partnership to do a resource exercise using the Skills Pipeline, to inform our CPP model on this issue**

5. Development of SOA3

SG spoke to this item and presented a proposed framework, using outcomes/visions in existing key strategies and action plans instead of coming up with new local outcomes. See attached



G:\Business



G:\Business

Improvement\Business Improvement\Business

ACTION

- **SG to progress work as per papers**

6. Papers for noting

SS said that, in response to the Audit, she had put a number of papers on this agenda for noting and that this should become a standing item, for all partners.

Integration papers- AL said that we had raised some important issues through our response e.g. ability to shape agenda locally as well as governance issues. The Consultation Analysis that came out before Christmas had also raised a lot of questions not least about the terminology change from *single* accountable officer to *joint* accountable officer, as this makes a significant difference. Locally, we have CHCP agreement to move forward and for us to create a flexible partnership. We are looking to create a Pathfinder Board, moving forward towards the legislative changes by April 2015. Recommendation locally is that we appoint a Programme Director and get the parameters defined, establish a common position on structures and put before elected members and board members. Many areas across Scotland are taking this approach.

ACTION:

- **Partners to note this part of the agenda for any significant papers for future meetings**

7. AOCB

GR informed the group of the Early Years Collaborative approach and an event that is happening this week, (<http://www.scotland.gov.uk/News/Releases/2013/01/earlyyears24012013>) and in which many key people from the Borders CPP are involved. Scottish Government is asking for a huge commitment on this agenda and he wondered if it might be useful to do a short presentation on this work.

DC informed the group that the Council is using "ADKAR" for Change Management and would like to run a session for partners in the next few months, in order that methodology, terminology etc can be shared. This will be helpful for future joint programmes and projects that the Council is leading on. Dates will be shared with partners and we would be looking for participation at a senior level.

ACTION

- **GR to co-ordinate a presentation for the group on the Early Years Collaborative**
- **ADKAR session date to be proposed**

8. Frequency of meetings moving forward and fit with other CPP meetings

After a discussion on the calendar that was distributed at the meeting, amendments were made. Still a few dates to be confirmed but V2 of calendar now attached



G:\Business

Improvement\Business

Date of next meeting – Wednesday 13th March, 2-4pm, Committee Room 1, SBC.